

## Appendix B : Summary by Service

Position as at the end of November 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
<b>People &amp; Places SDC Funded</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
All Weather Pitch	(4)	(3)	(0)	(5)	-
Community Development Service Provisions	(6)	(6)	-	(6)	-
Community Housing Fund	(0)	-	(0)	-	-
Community Safety	85	88	(2)	132	0
The Community Plan	24	26	(2)	39	0
Grants to Organisations	183	185	(2)	202	1
Leisure Contract	(319)	(201)	(117)	142	(188)
Leisure Contract - Interim	806	-	806	1,338	1,338
Leisure Development	8	11	(4)	15	-
Admin Expenses - People & Places Communities	3	10	(7)	11	(8)
Tourism	(124)	17	(141)	35	-
West Kent Partnership	1	8	(7)	-	-
Youth	47	41	5	56	(1)
<b>Total People &amp; Places SDC Funded</b>	<b>704</b>	<b>175</b>	<b>528</b>	<b>1,959</b>	<b>1,143</b>

Position as at the end of November 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
People & Places Externally Funded	£'000	£'000	£'000	£'000	£'000
Youth Mentoring Projects	(1)	-	(1)	-	-
Compliance & Enforcement	0	-	0	-	-
Domestic Abuse Duty	(23)	-	(23)	-	-
KCC Helping Hands	(0)	-	(0)	-	-
Local Strategic Partnership	6	-	6	-	-
Police & Crime Commissioners (PCCs)	(23)	-	(23)	-	-
Community Sports Activation Fund	(7)	-	(7)	-	-
West Kent Enterprise Advisor Network	14	17	(3)	-	-
West Kent Partnership Business Support	(3)	-	(3)	-	-
People & Places Externally Funded	(38)	17	(55)	-	-
<b>Total People &amp; Places</b>	<b>665</b>	<b>192</b>	<b>473</b>	<b>1,959</b>	<b>1,143</b>

<b>Position as at the end of November 23</b>	<b>Y-T-D Actual £'000</b>	<b>Budget to Date £'000</b>	<b>Variance £'000</b>	<b>Annual Forecast (including Accruals) £'000</b>	<b>Forecast Annual Variance £'000</b>
<b>Development and Conservation</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Building Control Non Fee	64	50	14	94	28
Building Control Fee	(143)	(147)	3	(201)	19
Design and Conservation	108	106	2	159	-
Dangerous Structures	-	2	(2)	1	(2)
Planning Policy	354	350	4	562	-
Local Development Plan	75	-	75	-	-
Planning - Appeals	231	145	85	334	136
Planning - CIL Administration	(15)	(21)	6	(39)	20
Planning - Counter	(1)	-	(1)	-	6
Planning - Development Management	(56)	(25)	(31)	152	107
Planning - Enforcement	292	211	81	411	79
Planning - Development Management - Software Project	-	-	-	-	-
Administrative Expenses - Building Control	1	5	(4)	1	(3)
Administrative Expenses - Planning Services	61	33	28	89	39
<b>Total Development and Conservation</b>	<b>969</b>	<b>709</b>	<b>261</b>	<b>1,562</b>	<b>428</b>

Position as at the end of November 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Finance and Investments	£'000	£'000	£'000	£'000	£'000
Asset Maintenance CCTV	4	13	(9)	4	(15)
Asset Maintenance Countryside	1	6	(5)	9	-
Asset Maintenance Direct Services	27	29	(2)	43	-
Asset Maintenance Playgrounds	5	11	(6)	16	-
Asset Maintenance Public Toilets	10	11	(1)	16	-
Benefits Admin	219	211	8	181	(6)
Benefits Grants	(19)	(17)	(3)	(25)	-
Corporate Management	0	-	0	-	-
Dartford Rev&Ben Partnership Hub (SDC costs)	1,560	1,396	164	(3)	-
Dartford Audit Partnership Hub (SDC Costs)	126	157	(31)	(1)	0
Housing Advances	-	1	(1)	1	-
Local Tax	(120)	(68)	(52)	(78)	(63)
Misc. Finance	798	818	(20)	1,483	(22)
Administrative Expenses - Chief Executive	5	9	(4)	18	(1)
Administrative Expenses - Finance	28	14	15	33	10
Administrative Expenses - Revenues and Benefits	-	-	-	-	-
Administrative Expenses - Strategic Property	8	3	5	3	-
Support - Rev & Ben Control	169	165	4	245	(4)
Support - Counter Fraud	42	42	(0)	66	2
Support - Audit Function	145	138	7	202	(9)
Support - Exchequer and Procurement	142	153	(11)	217	(8)
Support - Finance Function	185	191	(6)	283	7
Support - Legal Function	208	196	11	289	0
Support - Procurement	6	5	1	7	-
Support - Property Function	42	40	2	66	5
Treasury Management	92	92	1	130	(1)
<b>Total Finance and Investments</b>	<b>3,682</b>	<b>3,615</b>	<b>66</b>	<b>3,206</b>	<b>(104)</b>

Position as at the end of November 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Cleaner and Greener	£'000	£'000	£'000	£'000	£'000
Asset Maintenance Argyle Road	35	55	(20)	82	-
Asset Maintenance Other Corporate Properties	24	24	0	36	-
Asset Maintenance Hever Road	24	28	(4)	42	-
Asset Maintenance Leisure	40	132	(92)	197	-
Asset Maintenance Support & Salaries	30	67	(37)	153	4
Asset Maintenance Sewage Treatment Plants	-	6	(6)	0	(9)
Bus Station	10	10	0	9	-
Car Parks	(1,411)	(1,275)	(136)	(1,880)	(251)
CCTV	253	195	58	418	99
Civil Protection	32	36	(4)	52	0
Car Parking - On Street	(365)	(327)	(38)	(352)	-
Refuse Collection	534	180	354	919	585
Trade Waste	84	(140)	223	113	266
Green Waste	(36)	(124)	88	121	164
Street Cleansing - Operational	(47)	10	(57)	2	(42)
Transport Workshop	52	42	10	89	12
Cesspool Emptying	1	(60)	61	15	90
Pest Control	(2)	(32)	30	4	49
Fly Tipping	(3)	(30)	27	(13)	32
Fleet	(135)	(99)	(36)	(17)	(32)
Depots	(6)	(47)	41	26	53
Emergency - Operational	(29)	(18)	(11)	(30)	(13)
Grounds Maintenance	(15)	(22)	7	1	28
Environmental Enforcement	1	4	(3)	3	(3)
EH Commercial	-	0	(0)	-	-
EH Animal Control	-	-	-	-	-

<b>Position as at the end of November 23</b>	<b>Y-T-D Actual £'000</b>	<b>Budget to Date £'000</b>	<b>Variance £'000</b>	<b>Annual Forecast (including Accruals) £'000</b>	<b>Forecast Annual Variance £'000</b>
<b>EH Environmental Protection</b>	-	0	(0)	-	-
<b>Environmental Health Services</b>	525	531	(7)	806	4

Position as at the end of November 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Emergency	48	55	(8)	71	(12)
Parking Enforcement - Tandridge DC	(24)	(2)	(22)	(8)	(8)
Estates Management - Buildings	47	19	28	46	49
Estates Management - Grounds	89	90	(1)	135	0
Housing Other Income	(40)	(9)	(30)	(41)	(27)
Housing Premises	(2)	3	(6)	13	(5)
Licensing Partnership Hub (Trading)	(22)	(1)	(22)	(0)	(0)
Licensing Partnership Members	-	-	-	-	-
Licensing Regime	40	60	(20)	61	(12)
Asset Maintenance Operatives	3	8	(6)	9	(3)
Markets	(255)	(303)	48	(330)	78
Decarbonisation Fund Net ZERO 2030	55	55	(0)	66	-
Off-Street Enforcement	8	40	(31)	20	(41)
Parks - Greensand Commons Project	26	-	26	-	-
Parks and Recreation Grounds	84	94	(11)	128	(15)
Parks - Rural	159	126	33	234	40
Public Transport Support	-	0	(0)	0	-
Refuse Collection	1,941	1,939	2	2,848	(10)
Administrative Expenses - Direct Services	1	-	1	-	-
Administrative Expenses - Property (Facilities Management)	0	-	0	-	-
Administrative Expenses - Health	5	2	3	6	3
Administrative Expenses - Licensing	1	3	(3)	4	-
Administrative Expenses - Property	2	(0)	2	-	-
Administrative Expenses - Transport	7	4	4	7	-
Street Cleansing	1,057	1,046	11	1,590	21
Support - Central Offices	454	477	(23)	596	(4)
Support - Central Offices - Facilities	131	159	(29)	243	(13)
Support - General Admin	0	1	(1)	0	(1)
Support - General Admin (Post/Scanning)	94	164	(70)	182	(58)

<b>Position as at the end of November 23</b>	<b>Y-T-D Actual £'000</b>	<b>Budget to Date £'000</b>	<b>Variance £'000</b>	<b>Annual Forecast (including Accruals) £'000</b>	<b>Forecast Annual Variance £'000</b>
<b>Support - Health and Safety</b>	-	5	(5)	5	-
<b>Support - Direct Services</b>	42	35	7	62	11
<b>Taxis</b>	(10)	(10)	0	25	(0)
<b>Public Conveniences</b>	24	26	(2)	34	(3)
<b>Total Cleaner and Greener</b>	<b>3,559</b>	<b>3,230</b>	<b>329</b>	<b>6,798</b>	<b>1,028</b>



Position as at the end of November 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Housing and Health	£'000	£'000	£'000	£'000	£'000
Gypsy Sites	(1)	(4)	3	9	12
Community Health and Wellbeing	22	24	(2)	37	0
Homeless	438	455	(17)	677	(16)
Housing Register	80	85	(5)	129	2
Disabled Facilities Grant Administration	-	-	-	(55)	-
Housing	130	128	2	201	18
Accommodation Service	53	53	0	77	(2)
Homelessness Prevention	(0)	-	(0)	-	-
Housing Energy Retraining Options (HERO)	(10)	39	(49)	37	(24)
Homes for the Ukrainians	(569)	28	(597)	-	-
KCC- Household Support Fund	94	-	94	-	-
Private Sector Housing	102	141	(39)	160	(60)
Rough Sleepers Initiative 2022-25	(52)	29	(81)	-	-
Rough Sleepers Programme	(45)	-	(45)	-	-
Admin Expenses - People & Places Housing	4	3	1	2	-
One You - Your Home Project	(0)	-	(0)	-	-
One You - Kent Public Health	(36)	(10)	(25)	-	-
Housing and Health Project	-	16	(16)	-	-
Homelessness Funding	(284)	(285)	0	-	-
KCC Specialist Weight Management	0	-	0	-	-
<b>Total Housing and Health</b>	<b>(73)</b>	<b>702</b>	<b>(774)</b>	<b>1,273</b>	<b>(68)</b>
Improvement and Innovation	£'000	£'000	£'000	£'000	£'000
Action and Development	2	5	(3)	8	-
Asset Maintenance IT	144	187	(43)	280	-
Civic Expenses	17	18	(1)	18	-

Position as at the end of November 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Consultation and Surveys	-	-	-	-	(4)
Corporate Management	652	681	(28)	1,143	(11)
Corporate - Other	-	75	(75)	86	(76)
Democratic Services	118	125	(7)	189	1
Economic Development	21	34	(13)	47	-
Swanley Meeting Point	85	40	45	120	60
Economic Development Property	345	423	(78)	395	(89)
UK Share Prosperity Fund	(150)	-	(150)	-	-
Elections	291	63	228	139	3
External Communications	157	153	4	238	5
Land Charges	(3)	(34)	31	(2)	45
Members	309	328	(18)	496	2
Performance Improvement	7	7	(0)	0	-
Register of Electors	147	151	(4)	265	44
Administrative Expenses - Legal and Democratic (Electoral)	0	-	0	-	-
Administrative Expenses - Corporate Services	13	11	3	14	-
Administrative Expenses - Legal and Democratic	37	59	(22)	51	(19)
Administrative Expenses - Transformation and Strategy	9	4	6	5	-
Administrative Expenses - Human Resources	3	2	1	3	-
Street Naming	(2)	(3)	1	(4)	-
Support - Contact Centre	490	529	(40)	733	(14)
Support - Customer Insights	161	166	(5)	252	3
Support - General Admin	12	16	(3)	236	(2)
Support - General Admin (Print Shop)	62	37	25	68	49
Support - IT	888	885	3	1,098	11
Support - Nursery	0	-	0	-	-
Support - Human Resources	380	399	(19)	504	(18)
<b>Total Improvement and Innovation</b>	<b>4,196</b>	<b>4,358</b>	<b>(162)</b>	<b>6,382</b>	<b>(12)</b>

Position as at the end of November 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Total SDC	12,998	12,806	194	21,181	2,416

## Appendix B : Salaries

Position as at the end of November 23	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast £'000	Annual Variance £'000	Annual Variance %
<b>Development and Conservation</b>					
Building Control	207	399	326	(73)	-18%
Planning Services	1,482	2,215	2,431	216	10%
	<b>1,689</b>	<b>2,614</b>	<b>2,757</b>	<b>143</b>	<b>5%</b>
<b>Finance and Investments</b>					
Chief Executive	146	226	234	8	4%
Finance	676	1,085	1,051	(34)	-3%
Revenues and Benefits	1,132	1,786	1,774	(12)	-1%
Strategic Property	438	689	677	(12)	-2%
	<b>2,392</b>	<b>3,785</b>	<b>3,736</b>	<b>(50)</b>	<b>-1%</b>
<b>Cleaner and Greener</b>					
Direct Services	3,056	4,872	4,910	38	1%
Property (Facilities Management)	164	287	261	(26)	-9%
Health	436	677	701	24	4%
Licensing	364	591	578	(14)	-2%
Property	151	225	239	14	6%
Transport	401	621	632	11	2%
	<b>4,572</b>	<b>7,275</b>	<b>7,321</b>	<b>47</b>	<b>1%</b>
<b>Housing and Health</b>					
Places Housing	488	907	798	(110)	-12%
	<b>488</b>	<b>907</b>	<b>798</b>	<b>(110)</b>	<b>-12%</b>
<b>Improvement and Innovation</b>					
Legal and Democratic (Electoral)	166	249	260	11	4%
Corporate Services	1,171	1,808	1,813	4	0%
Legal and Democratic	306	448	456	8	2%
Transformation and Strategy	425	701	677	(23)	-3%
Human Resources	311	477	486	9	2%
	<b>2,378</b>	<b>3,683</b>	<b>3,692</b>	<b>9</b>	<b>0%</b>
<b>People and Places</b>					
Places Communities	227	351	356	5	1%
	<b>227</b>	<b>351</b>	<b>356</b>	<b>5</b>	<b>1%</b>
<b>Sub Total</b>	<b>11,746</b>	<b>18,616</b>	<b>18,659</b>	<b>44</b>	<b>0%</b>
Council Wide - Vacant Posts	0	35	(41)	(76)	-215%
Staff Recruitment and Retention	0	74	74	0	0%
<b>TOTAL SDC Funded Salary Costs</b>	<b>11,746</b>	<b>18,725</b>	<b>18,693</b>	<b>(32)</b>	<b>0%</b>
Places Communities*	98	129	129	0	0%
Places Housing*	313	348	348	0	0%
Strategic Property*	104	229	229	0	0%
<b>Externally Funded Total</b>	<b>515</b>	<b>706</b>	<b>706</b>	<b>0</b>	<b>0%</b>
<b>TOTAL Salary Costs</b>	<b>12,261</b>	<b>19,513</b>	<b>19,397</b>	<b>(32)</b>	<b>0%</b>

\*Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

Appendix B : Staffing Stats - Position as at the end of November 2023	Budget FTE*	Staff FTE	Agency FTE	Casual FTE	November 2023 Total	October 2023 Total2
<b>Development and Conservation</b>						
Building Control	7.00	6.41			6.41	6.41
Planning Services	40.76	46.31			46.31	47.06
<b>Finance and Investments</b>						
Chief Executive	1.00	1.00			1.00	1.00
Finance	18.00	17.00			17.00	17.00
Revenues and Benefits	42.30	39.18		0.21	39.39	41.02
Strategic Property	10.00	9.81			9.81	9.95
<b>Cleaner and Greener</b>						
Direct Services	125.68	116.28	19.84	0.33	136.45	146.84
Health	11.99	11.58			11.58	12.58
Licensing	12.20	11.80			11.80	11.80
Property	5.00	4.81			4.81	4.81
Transport	16.62	14.97			14.97	13.38
<b>Housing and Health</b>						
Housing	18.31	15.93			15.93	15.34
<b>Improvement and Innovation</b>						
Corporate Services	50.61	39.99			39.99	39.99
Legal and Democratic	7.00	6.00	1.00		7.00	6.75
Transformation and Strategy	19.35	17.35			17.35	17.35
Human Resources	8.76	8.76			8.76	8.76
<b>People and Places</b>						
Communities & Business	4.50	4.00			4.00	4.00
<b>Sub Total</b>	<b>399.08</b>	<b>371.18</b>	<b>20.84</b>	<b>0.54</b>	<b>392.56</b>	<b>404.04</b>
<b>Externally Funded</b>						
People & Places	2.95	3.81			3.81	3.81
People & Places - Housing	8.00	11.81			11.81	11.81
Strategic Property (Ext)	4.95	4.55			4.55	4.55
<b>Sub total</b>	<b>15.90</b>	<b>20.17</b>	<b>0.00</b>	<b>0.00</b>	<b>20.17</b>	<b>20.17</b>
<b>Total</b>	<b>414.98</b>	<b>391.35</b>	<b>20.84</b>	<b>0.54</b>	<b>412.73</b>	<b>418.15</b>
Number of staff paid in November 23: 416 permanent, Casuals 2						

## 6 Investment Returns

	<i>Actuals</i> 21/22	<i>Actuals</i> 22/23	<i>Actuals</i> 23/24	<i>Budget</i> 23/24	<i>Variance</i>	<i>Forecast</i> 23/24
APR	1,900	8,467	36,190	15,311	20,879	36,200
MAY	1,620	11,405	43,064	15,410	27,654	43,100
JUN	1,829	24,843	76,805	17,313	59,492	77,000
JUL	2,261	47,663	77,342	23,191	54,151	77,000
AUG	2,471	46,360	84,557	23,528	61,029	85,000
SEP	1,774	40,302	92,901	22,843	70,058	93,000
OCT	1,696	47,257	95,491	26,262	69,229	95,000
NOV	2,963	57,529	90,296	27,553	62,743	90,000
DEC	3,467	59,754		31,748		71,748
JAN	4,958	78,253		33,343		73,343
FEB	7,065	57,532		28,674		58,674
MAR	8,424	38,981		22,826		52,826
	40,428	518,346	596,646	288,002	425,235	852,891

### INVESTMENT RETURNS (CUMULATIVE)

	<i>Actuals</i> 21/22	<i>Actuals</i> 22/23	<i>Actuals</i> 23/24	<i>Budget</i> 23/24	<i>Variance</i>	<i>Forecast</i> 23/24
APR	1,900	8,467	36,190	15,311	20,879	36,200
MAY	3,520	19,872	79,254	30,721	48,533	79,300
JUN	5,349	44,715	156,059	48,034	108,025	156,300
JUL	7,610	92,378	233,401	71,225	162,176	233,300
AUG	10,081	138,738	317,958	94,753	223,205	318,300
SEP	11,855	179,040	410,859	117,596	293,263	411,300
OCT	13,551	226,297	506,350	143,858	362,492	506,300
NOV	16,514	283,826	596,646	171,411	425,235	596,300
DEC	19,981	343,580		203,159		668,048
JAN	24,939	421,833		236,502		741,391
FEB	32,004	479,365		265,176		800,065
MAR	40,428	518,346		288,002		852,891

<b>Position as at the end of November 23</b>	<b>23/24 Opening Balance</b>	<b>Position as at the end of November 23</b>	<b>23/24 Cumulative Movement to Date</b>
E Earmarked Reserve - Budget Stabilisation	(6,830)	(6,835)	(5)
E Earmarked Reserve - Financial Plan	(3,889)	(3,562)	327
E Earmarked Reserve - NNDR Safety Net Deficit Reserve	(2,564)	(2,564)	-
E Earmarked Reserve - Vehicle Renewal (DAA)	(1,395)	(1,395)	-
E Earmarked Reserve - Carry Forward Items (DAC)	(1,313)	(1,313)	-
E Earmarked Reserve - Housing & Commercial Growth Fund	(566)	(566)	-
E Earmarked Reserve - Homelessness Prevention	(541)	(541)	-
E Earmarked Reserve - IT Asset Maintenance	(598)	(516)	82
E Earmarked Reserve - Capital Expenditure Reserve	(500)	(500)	-
E Earmarked Reserve - Property Investment Strategy Maintenance Reserve	(311)	(455)	(144)
E Earmarked Reserve - Pension Fund Valuation Adj.	(339)	(348)	(9)
E Earmarked Reserve - Local Plan/LDF	(294)	(323)	(29)
E Earmarked Reserve - Action and Development	(296)	(296)	-
E Earmarked Reserve - Vehicle Insurance (DAZ)	(279)	(279)	-
E Earmarked Reserve - Development Services Reserve	(35)	(194)	(160)
E Earmarked Reserve - District Elections (DAZ)	(176)	(176)	-
E Earmarked Reserve - Re-organisation	(164)	(164)	-
E Earmarked Reserve - NETZERO	(134)	(153)	(19)
E Earmarked Reserve - Community Infrastructure Levy Administration (CIL)	(152)	(152)	-
E Earmarked Reserve - Capital Financing	-	(148)	(148)
E Earmarked Reserve - Community Development Reserve	(147)	(147)	-
	<b>(20,521)</b>	<b>(20,626)</b>	<b>(105)</b>
Other Earmarked Reserves (balances <£100k)	(532)	(465)	67
<b>Total Earmarked Reserves</b>	<b>(21,053)</b>	<b>(21,091)</b>	<b>(38)</b>
General Fund	(1,800)	(1,800)	-
<b>Total Reserves</b>	<b>(22,853)</b>	<b>(22,891)</b>	<b>(38)</b>

Capital Monitoring Dashboard - November 2023

Description Of Scheme	Funding Source	Approved Gross Cost of Scheme	Total Expenditure from date of adoption to 31 March 2023	2023/2024				Spend Forecast for Later Years			Total Project Expenditure	Total Project Variance
				Budget	Spend YTD	Forecast Outturn	Forecast Variance 2023/2024	2024/2025	2025/2026	2026/2027 and future years		
		£	£	£	£	£	£	£	£	£	£	
White Oak Leisure Centre	External Borrowing & Capital Receipts	22,866,000	21,814,485	298,000	328,919	328,919	30,919	0	0	0	22,143,404	(722,596)
White Oak Leisure centre - Orchards Academy	Capital Receipts	161,955	0	0	0	0	0	161,955	0	0	161,955	0
Burlington Mews	Capital Receipts	16,000		8,000	0	0	(8,000)	0	0	0	0	(16,000)
27-37 Swanley High street (meeting Point)	Capital Receipts & External funding	6,114,000	5,086,389	614,000	572,604	732,000	118,000	295,611	0	0	6,114,000	0
White Oak Residential	Capital Receipts	21,484,000	161,955	8,000,000	272,769	400,045	(7,599,955)	9,500,000	9,500,000	1,922,000	19,562,000	0
Affordable Housing	External Borrowing	16,050,000		1,500,000		0	(1,500,000)	1,500,000	1,500,000	13,050,000	0	0
Bevan Place	Mixed	27,306,000	1,109,809	14,022,000	2,540	2,540	(14,019,460)	10,229,000	510,000	15,454,651	27,306,000	0
Mill Pond	Mixed	60,000		60,000	61,750	61,750	1,750	0	0	(1,750)	61,750	1,750
Other Feasibility & Due Dilliegnce costs	Mixed	1,600,000		1,450,000	18,432	1,450,000	0	150,000	0	0	1,600,000	0
Bradbourne Lakes	Mixed	60,000		60,000	0	60,000	0	0	0	0	0	0
Farmstead Drive (Spitals Cross)	Mixed	10,351,405	915	2,500,000	202,891	2,500,000	0	2,000,000	409,000	5,441,490	10,351,405	0
Stangrove Estate	Mixed	4,313,000	130,282	1,948,000	1,123,041	2,500,000	552,000	56,000	0	1,626,718	4,313,000	0
<b>Total for People &amp; Places</b>		<b>110,382,360</b>	<b>28,303,834</b>	<b>30,460,000</b>	<b>2,582,945</b>	<b>8,035,254</b>	<b>(22,424,746)</b>	<b>23,892,566</b>	<b>11,919,000</b>	<b>37,493,109</b>	<b>91,613,513</b>	<b>(736,846)</b>
Commercial vehicle replacements	Vehicle Renewal Res.	1,746,000	0	1,176,000	614,432	1,176,000	0	582,000	582,000	0	582,000	0
Disabled Facilities Grants (gross)	Better Care Fund	3,384,000	0	1,456,000	540,409	1,456,000	0	1,128,000	1,128,000	1,128,000	3,384,000	0
<b>Total for Finance &amp; Trading</b>		<b>5,130,000</b>	<b>0</b>	<b>2,632,000</b>	<b>1,154,841</b>	<b>2,632,000</b>	<b>0</b>	<b>1,710,000</b>	<b>1,710,000</b>	<b>1,128,000</b>	<b>3,966,000</b>	<b>0</b>
<b>Grand total</b>		<b>115,512,360</b>	<b>28,303,834</b>	<b>33,092,000</b>	<b>3,737,786</b>	<b>10,667,254</b>	<b>(22,424,746)</b>	<b>25,602,566</b>	<b>13,629,000</b>	<b>38,621,109</b>	<b>95,579,513</b>	<b>(736,846)</b>

Memo												
Quercus Housing	£15m over 10 years	no profiling set	15,000,000									
Quercus 7	SDC Debt (60%) / Equity (40%)		9,691,146	0		0					9,691,146	0

Croft Road	536,444
Plot 2 Canterbury Business Park	2,292,120
10 -14 Gladedale House	1,232,600
Loampit Vale, Lewisham	1,829,982
3 - 4 Hilton Road, Ashford	3,800,000



Income Graphs Summary	Actuals YTD	Previous YTD	Budget YTD	Variance YTD - brackets show underachievement	Annual Budget	Forecast Variance - (brackets) show underachievement	Forecast Outturn	Prior year Outturn	Impact - High (>£50k)	Explanation of what income is.
External Communications	9,510	4,150	8,415		12,622	-		14,483		Advertising Sales
Register of Electors	3,233	71	-		-	-		3,892		Sale of registers
Support - General Admin (Print Shop)	86,378	42,807	124,684		187,026	(58,000)		122,079	H	Print fees and charges
	<b>99,149</b>	<b>47,028</b>	<b>133,099</b>	<b>(33,949)</b>	<b>199,648</b>	<b>(58,000)</b>	<b>141,648</b>	<b>151,878</b>		
Land Charges	74,250	58,289	113,310		169,965	(68,000)		112,767	H	Land Charges
Local Tax	190,770	201,391	327,305		490,957	12,092		278,598	H	Court Costs Recovered
Administrative Expenses - Human Resourc	432	1,103	2,611		3,916	-		1,590		CRB Checks
Street Naming	11,482	6,840	16,083		24,125	-		13,645		Street Naming Fees
Support - IT	-	-	-		29,134	-		34,202		
Support - Legal Function	3,600	9,112	1,667		2,500	-		14,089		S106 Legal Fees and other income
Support - Human Resources	922	4,950	627		941	-		7,696		Payroll Support contribution
	<b>281,956</b>	<b>281,685</b>	<b>461,603</b>	<b>(179,647)</b>	<b>721,538</b>	<b>(55,908)</b>	<b>665,630</b>	<b>465,381</b>		
Car Parks	2,056,867	1,139,520	1,923,575		2,803,521	256,605		2,827,522	H	Off Street Parking Income
CCTV	18,045	15,277	23,059		34,589	-		39,472		Recharge other authorities
Car Parking - On Street	700,950	363,267	647,773		971,659	179,000		966,923	H	On Street Parking Income
Refuse Collection	99,014	55,631	79,997		119,995	11,000		152,336	H	Bulky waste and other fee income
Trade Waste	352,445	213,240	492,685		739,027	(180,000)		529,887	H	Trade waste income
Green Waste	682,495	462,756	761,530		1,011,472	(70,000)		862,250	H	Garden waste subscriptions
Street Cleansing - Operational	39,792	16,495	73,855		120,743	(40,000)		64,902	H	Street cleaning charges
Transport Workshop	41,402	6,758	52,858		79,287	(15,000)		53,701	H	MOT and Taxi Tests
Cesspool Emptying	117,456	59,349	178,716		268,074	(90,000)		160,444	H	Cesspool charges
Pest Control	32,192	16,902	53,974		80,881	(48,000)		31,395		Pest control fee income
Fly Tipping	1,000	675	2,154		3,231	-		4,530		Fixed penalty notices
Depots	12,360	123	22,604		33,906	(21,509)		461		Rechargeable works
Markets	299,838	284,362	348,305		522,458	(78,000)		555,493	H	Rental income for market operation
Off-Street Enforcement	134,848	89,346	103,924		155,886	60,000		215,803	H	Car Park Penalty Charge Notices
Parks - Rural	4,273	13,619	2,241		3,361	6,230		23,396		Sale of Timber
Refuse Collection	200,483	64,976	186,167		341,321	8,732		339,827	H	Recycling Credits and Sack income
Street Cleansing	-	-	19,572		29,358	(29,358)		784		External income target
	<b>4,868,578</b>	<b>2,887,191</b>	<b>4,975,700</b>	<b>(107,121)</b>	<b>7,338,830</b>	<b>(50,300)</b>	<b>7,288,530</b>	<b>7,123,500</b>		
Gypsy Sites	10,964	7,810	2,242		3,363	-		17,962		Income from Traveller Site
Disabled Facilities Grant Administration	-	-	-		54,824	-		50,000	H	Admin grant funding from DFG
Leisure Contract	213,910	8,333	267,245		400,868	22,852		20,255		Leisure Provider Contract Income
Police & Crime Commissioners (PCCs)	16,740	18,000	-		-	-		1,260		PCC Funding Income
Private Sector Housing	14,635	12,803	7,601		9,094	-		26,588		Inspection and Licence income
	<b>277,709</b>	<b>62,152</b>	<b>286,863</b>	<b>(9,154)</b>	<b>479,657</b>	<b>25,852</b>	<b>505,509</b>	<b>145,130</b>		
Building Control Fee	349,739	235,144	355,664		533,496	(8,712)		539,894	H	Building control plan and inspection fees
Environmental Health Services	23,639	-	24,854		30,226	(4,626)		-		Income from Licensing Fees
Licensing Regime	75,397	84,459	74,827		130,065	(7,105)		116,037	H	SDC Licence Income
Planning Policy	120	-	3,333		5,000	(5,000)		40		
Planning - CIL Administration	48,836	-	55,000		110,000	(20,000)		89,397	H	CIL Administration Funding
Planning - Counter	550	-	-		6,000	(6,000)		-		
Planning - Development Management	791,669	473,375	685,177		1,027,766	70,625		1,210,246	H	Planning application fees

Taxis	97,829	72,639	111,124		166,686	(24,209)		135,041	H	Taxi licence fee income
	<u>1,906,677</u>	<u>1,207,587</u>	<u>1,309,975</u>	<u>596,701</u>	<u>2,009,239</u>	<u>(4,930)</u>	<u>2,004,309</u>	<u>2,830,696</u>		
Bus Station	5,032	3,100	6,433		11,200	-		6,200		Advertising Sales
Swanley Meeting Point	8,072	-	-		-	14,000		-		
Economic Development Property	20,264	5,095	29,945		47,504	-		27,827		Miscellaneous Income and recharges of time
Estates Management - Buildings	87,465	54,703	83,972		124,808	2,700		154,658	H	Rental income for miscellaneous properties
Housing Other Income	39,548	6,308	9,400		14,122	26,600		16,029		Rental income for housing premises
Housing Premises	18,217	20,440	-		-	18,217		20,440		Sewage Treatment Income
Property Investment Strategy	1,330,931	652,261	1,218,333		1,620,410	41,360		1,646,401	H	Rental Income from Investment Properties
Support - Central Offices	15,647	9,850	28,329		37,772	(15,000)		19,862		Argyle Road Rental Income and Electric Vehicle charging income
West Kent Partnership	23,000	20,000	31,862		59,398	-		20,000		West Kent Partner Contributions
	<u>1,548,176</u>	<u>826,811</u>	<u>1,408,274</u>	<u>139,902</u>	<u>1,915,214</u>	<u>87,877</u>	<u>2,003,091</u>	<u>1,943,356</u>		